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Dave Lambertson
Director

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Internal Services Department
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To enrich lives through effective and caring service.



Telephone: (323) 267-2101
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March 9, 2006

To: Each Supervisor

From: Dave Lambertson 
Director

Subject: **STATUS REPORT – CONSOLIDATED FIRE/SHERIFF-OPS
COMMUNICATIONS SYSTEM PROJECT (CFSCS)**

On November 29, 2005 your Board approved an agreement with RCC Consultants Inc. to develop a technical scope of work and evaluation tool for a Request for Proposal to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS).

At that time, Internal Services Department (ISD) was directed to work with the CAO to develop a task force to focus on the financing aspect of the CFSCS project, and to provide quarterly status reports to your Board on the project. Attached is the first quarterly report. CFSCS's Executive Committee (consisting of representatives from Sheriff/Office of Public Safety (OPS), Fire, CAO, CIO, and ISD) could not reach consensus regarding the content of this report. Sheriff and OPS will be providing your Board with a separate report. Key activities and issues include:

County Project

- RCC has delivered a final report, "Common Data Radio System Study", on recommended standards for data equipment. The CFSCS Executive Committee is considering RCC's recommendations in light of the short term, mid term and long term need for data communication systems for Los Angeles County public safety agencies. At this time, the departments represented by the CFSCS Executive Committee have not individually or collectively determined if they agree with the recommendations in RCC's report.
- RCC delivered a draft report on recommended standards to facilitate interim radio equipment purchases for voice equipment. The CFSCS Executive Committee is reviewing the report. A final report will be issued by the end of March, 2006.

- A Finance Task force has been established with representatives from ISD, CAO, Fire, Sheriff and OPS. The first meeting was held on February 28, 2006. The Task Force will be adding people with expertise in bond financing and grant applications.
- The CFSCS Executive Committee has drafted an agreement on the roles and responsibilities of the Sheriff, Fire, OPS, CAO, CIO, and ISD. Ultimately, these items will be finalized in a Memorandum of Understanding. In areas where consensus cannot be reached, the issues will be escalated for resolution.
- The process to obtain a contract resource to be the Project Manager is being reviewed by the CAO.
- On January 31, 2006 your Board approved additional positions for the Sheriff and OPS for the CFSCS and Interoperability projects.
- The CFSCS Executive Committee submitted a request to the CAO to obtain office space for the project. A request for approval of a lease agreement is planned for March 15, 2006.

Regional Interoperability Steering Committee (RISC)

In parallel with the County of Los Angeles CFSCS project, RCC completed a study mutually supported by the City of Los Angeles, County of Los Angeles and Los Angeles area public safety officials. This study focused on the feasibility of a regional communications system.

RCC's recommendation to build a regional system has a great deal of support in concept; however, issues such as governance, ownership, operational responsibility and cost allocation methodology still need to be determined. Furthermore, the implications of such a regional effort need further evaluation before a recommendation can be made on the County's participation in the project.

Each Supervisor
March 9, 2006
Page 3

MILESTONES FOR THE NEXT REPORTING PERIOD

Activities over the next three months will include:

- Finalize a position on RCC's data and voice standards recommendations.
- Complete a Task Force review of the financing options identified by RCC in a 2001 CFSCS Study.
- Obtain a contract project manager for CFSCS.
- Approve office space for the project.
- Continue working with the Regional Interoperability Steering Committee (RISC) and report progress in the next quarterly status report.

Please contact me or David Mayer, ISD Telecommunications Branch Manager, at (562) 940-2907 should you have any questions.

DL:DM:sg
Attachment

c: Chief Administrative Officer
Fire Chief
Sheriff
Chief, Office of Public Safety
Chief Information Officer
ISD Board Deputies
Justice Deputies

**Consolidated Fire, Sheriff/OPS Communication System (CFSCS)
Status Report for the Quarter Ending February 28, 2006**

Background

During September 2000, the Board of Supervisors approved an agreement with RCC Consultants Inc. to study the feasibility of developing a consolidated Fire and Sheriff Radio system. The Study was needed because both the Fire and the Sheriff Radio systems were aging, and the Federal Communications Commission (FCC) had mandated a move to more efficient use of radio frequency spectrum. System replacements are needed to address the aging infrastructure as well as to meet the FCC mandate.

On November 29, 2005 the Board approved an agreement with RCC Consultants Inc. to develop a technical scope of work and evaluation tools for an RFP to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS).

At that time, ISD was instructed to work with the CAO to develop a task force to focus on the financing aspect of the CFSCS project, and to provide quarterly status reports to your Board on the project. Parallel to the County's efforts, there is also a Regional Study focused on the feasibility of developing a consolidated communications system for all public safety agencies within the entire Los Angeles County region.

This is the first quarterly report and it will provide information on:

- The Status of RCC's Work Related to the County's Consolidated Radio System
- The Finance Task Force
- Project Management and Administration
- Review of Regional System

STATUS OF RCC's WORK RELATED TO CFSCS RFP

RCC has completed a Common Data Radio System Study, a draft recommendation for interim voice radio purchases, and is currently engaged to develop an RFP for a Consolidated Radio System.

**Consolidated Fire, Sheriff/OPS Communication System (CFSCS)
Status Report for the Quarter Ending February 28, 2006**

Common Data Radio System Study

RCC delivered a report on January 26, 2006, which provides a recommendation for the County's next steps in the procurement of a common data radio system. The recommendations were based on several criteria including the ability to carry dispatch traffic, support large public agency users, provide reliable coverage, deliver messages in a timely manner and other operational and business considerations. At this time, the departments represented by the CFSCS Executive Committee have not individually or collectively determined if they agree with the recommendations in RCC's report.

A summary of RCC's recommendations follows:

RCC determined that no one vendor's solution was clearly superior. Several offerings could match the County's needs and recommends that the County develop a detailed set of specifications and release a competitive bid for a consolidated system. RCC wrote:

"After thoroughly evaluating the alternatives, no vendor is seen as a clear winner. It is RCC's opinion that each of the offerings has unique aspects that offer potential benefit to the County and that any of the alternatives evaluated could meet the needs of the County. It is RCC's recommendation that the best course of action, given the existing time constraint, is to request IPMobileNet, DataRadio, and Motorola submit offers to the County for an 800 MHz solution that includes a migration strategy to their 700 MHz solution. The vendor that offers the best package should then be contracted with to provide their solution."

RCC recommends the County move its 470/480 MHz (UHF) data systems in the interim to 800 MHz and ultimately transition to 700 MHz. RCC states the following in their report.

"Following this recommendation allows the County to best position itself for compatibility with other agencies in the area and defines a road map for the upgrading to the 700 MHz band, which is seen as a long term goal by most public safety agencies. As with any of the alternatives it does have some risks the most obvious include the acquisition of viable 800 MHz spectrum."

**Consolidated Fire, Sheriff/OPS Communication System (CFSCS)
Status Report for the Quarter Ending February 28, 2006**

RCC further recommends that if the transition to 700/800 MHz cannot be done in a timely manner, then the County may consider leasing services from a commercial wireless provider (i.e., as opposed to a UHS based upgrade). RCC states:

"Should this recommendation not be considered viable or the County determines that the process would take too long; RCC would recommend that if speed of implementation is the most critical factor, then the leased alternative should be implemented as an interim solution. This is deemed logical since it incurs the least upfront costs and allows for immediate action to take place. This would allow the County to bring the data network selection process into the Phase II process. While the scenario outlined in the report staggers the deployment for a number of years, the timeline could be accelerated if the County felt that was a significant issue.

This is [sic] alternative is recommended rather than proceed with any of the existing offers because of the lack of County defined specifications to hold any of the vendors accountable to during the implementation process. Without these specifications the process of determining if the County received the system it needs is prone to problems at best."

Recently, Congress and the President signed into law a Bill that mandates 700 MHz spectrum become available for public safety use in February 2009. RCC is recommending the 700/800 MHz spectrum because it allows a system to carry much more data at much higher speeds than is currently in use. This approach is also consistent with the proposed Regional System, which is discussed later in this report.

A significant milestone that must be reached by the CFSCS Executive Committee, should the RCC recommendation be adopted, will be to identify an efficient and timely methodology to transition from current 470/480 MHz (UHF) data systems that are in desperate need for replacement, to the recommended 700/800 MHz system.

This transition process is currently being explored by weighing the timeliness of an RFP for vendor response to the proposed solution versus the sole source procurement of an interim UHF mobile data solution for Sheriff-OPS that will transition to a 700 MHz system at a later date.

There are also some logistical issues that accompany the transition; specifically 800 MHz spectrum may need to be identified for utilization until the 700 MHz spectrum becomes available in 2009. The coverage aspects of 700/800 MHz also differ from UHF and may require the acquisition of additional radio sites.

**Consolidated Fire, Sheriff/OPS Communication System (CFSCS)
Status Report for the Quarter Ending February 28, 2006**

Voice Systems

RCC delivered a draft report on recommended standards for voice equipment on February 13, 2006. The CFSCS team is currently reviewing the report. A final report will be issued by March 15, 2006.

The voice recommendations are related to functionality and industry standards, some of which are evolving. The previously published plans to consolidate the Fire and Sheriff Voice systems fit very well with RCC's draft recommendations. It also appears to be compatible with a regional radio system if that is developed.

Development of an RFP

The bulk of the contract with RCC entailed the development of Request for Proposal for a consolidated system. Activities are proceeding and there are no major issues at this time.

FINANCE TASK FORCE

A Finance Task force has been established with finance and administrative representatives from ISD, CAO, Fire, Sheriff and OPS. The first meeting was held on February 28, 2006. In the near future, the Task Force will also be adding people with expertise in bond financing and grant applications.

A first area of focus will be to address the feasibility of the financing options discussed in the 2001 RCC report as well as brainstorming funding alternatives. Areas of discussion will include:

- Potential for Federal and State grants
- Budget allocations from the General Fund
- Bond/debt financing
- Private sector arrangements (e.g., long term agreement with radio vendors, etc.)

The task force will also develop language for inclusion in the project RFP that calls for alternative and creative financing options as requested by the Board.

It should be noted that the Finance Task Force's recommendations might be significantly impacted by what the County decides to do with the proposed Regional approach as discussed in a later Section of this report.

**Consolidated Fire, Sheriff/OPS Communication System (CFSCS)
Status Report for the Quarter Ending February 28, 2006**

PROJECT MANAGEMENT AND ADMINISTRATION

Project Executive Committee

A County Executive Committee consisting of representatives from the Chief Administrative Officer (CAO), Chief Information Officer (CIO), the Sheriff, Fire Department, and the Office of Public Safety (OPS) and ISD has been established. A Memorandum of Understanding (MOU) has been drafted in order to set forth the goals, organization, and procedural guidelines for planning, design, conflict resolution, procurement, and implementation of a consolidated system. This MOU is now under review by members of the Executive Committee. Areas where consensus cannot be reached will be submitted to the respective department heads for their approval.

Engagement of a Project Manager

In November 2005, ISD issued a Request for Statement of Qualifications, based on requirements developed by the CFSCS Executive Committee, to engage a Project Manager for the project. The Project Manager will report to the CAO. The CAO is working to finalize the selection of a Project Manager.

Additional Project Resources

On January 31, 2006 the Board approved additional positions for the Sheriff and OPS for the CFSCS and Interoperability projects.

The CFSCS Executive Committee prepared a request to the CAO to obtain office space for the project. A request for approval of a lease agreement is planned for March 15, 2006.

RELATED PROJECTS

Regional Interoperability Steering Committee (RISC)

RCC Consultants Inc. has completed a study funded by the City of Los Angeles and County of Los Angeles with participation and input provided by the Contract Cities Association. This study focused on the feasibility of developing a regional communication (voice and data) system. The concept is similar to the County's consolidated radio system project except that it would involve the majority of public safety agencies within the geographical boundaries of the County of Los Angeles. Technical staff from the Sheriff, Fire and ISD is participating in the study. The CAO, the Fire Chief, the Sheriff and the ISD Director are participating on an Executive Steering Committee.

**Consolidated Fire, Sheriff/OPS Communication System (CFSCS)
Status Report for the Quarter Ending February 28, 2006**

RCC's recommendation is to build a consolidated regional system using:

- The 700/800 MHz spectrum as the regional standard for data.
- The UHF spectrum as the regional standard for voice.

RCC's preliminary findings indicate that a regional consolidated system presents many positive attributes, including: an opportunity to decrease overall system build-out costs (i.e., since infrastructure and frequency assets could be shared amongst agencies), enhance coverage and provide for greater interoperability within the Los Angeles County region. RCC's recommendation has a great deal of support in concept. However, many issues still need to be worked out before a recommendation can be made to the Board regarding County participation in the regional system. These include governance, asset ownership, operational and maintenance responsibility, a cost allocation methodology, as well as other issues.

The development of a regional system will require a close collaborative effort with the CFSCS initiative. Technical issues and considerations of a regional system will have a major impact to the design of the CFSCS system.

DL:DM:sg



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September 21, 2006

To: Each Supervisor

From: Dave Lambertson 
Director

Subject: **STATUS REPORT - CONSOLIDATED FIRE/SHERIFF-OPS
COMMUNICATIONS SYSTEM PROJECT (CFSCS)**

On November 29, 2005 your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for an RFP to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Sheriff/Office of Public Safety, Fire, CAO, CIO, and ISD, has managed this project.

This is the second status report on this project. Details are included on the attachment. Key items are:

- RCC has finalized its recommendations for the radio spectrum to be used for voice (UHF) and data (700/800 Megahertz). The Executive Committee has adopted RCC's recommendations.
- RCC has finalized its recommendations for mobile and portable voice related equipment. The Executive Committee has adopted RCC's recommendations. Although there may be some exceptions, this will maximize our ability to use competitive bidding for portable and mobile voice equipment purchased to meet current needs. This equipment will also be compatible with the consolidated system requirements.
- RCC has finalized its recommendations related to a common data system. The Executive Committee has adopted RCC's recommendations. Departments will no longer pursue major upgrades to address their interim data needs and instead will pursue the RCC recommended solution. Much like in the case of voice, the Executive Committee will work together to develop a common approach to addressing current, critical, data related radio issues.

RCC is currently developing the requirements for a communications RFP. The original estimated completion date for this task was April 2007. Based on work to date, a revised schedule has been developed. The new target completion date is June 28, 2007.

- A Finance Task Force has been established with representatives from ISD, CAO, Fire, Sheriff, and OPS and is meeting on an ongoing basis.
- The CAO has selected Michael Thayer from Thayer Consulting as Project Manager. An agreement was negotiated with Thayer Consulting and the Project Manager began work on the project during May 2006.
- A Memorandum of Understanding (MOU) setting forth the roles and responsibilities of the Executive Committee member departments has been finalized. All departments have reached agreement on the MOU.
- In a parallel effort, the County continues to participate in the Regional Interoperability Steering Committee (RISC) system study. The process is evolving and the Board will be updated in future status reports.

Now that the CAO has assigned a Project Manager for this effort, future status reports will be provided by the CAO.

Questions on these or other issues may be directed to Ms. Sheila Williams in the CAO's office, who may be reached at (213) 893-2297.

DL:DM:dm

C: Chief Administrative Officer
Fire Chief
Sheriff
Chief, Office of Public Safety
CIO
ISD Board Deputies
Justice Deputies

ATTACHMENT

Consolidated Fire, Sheriff/OPS Communication System (CFSCS) Status Report for the Period Ending August 31, 2006

Background

During September 2000, the Board of Supervisors approved an agreement with RCC Consultants Inc. (RCC) to study the feasibility of developing a consolidated Fire and Sheriff Radio system. On November 29, 2005 the Board approved a follow-on agreement with RCC to develop a technical scope of work and evaluation tools for an RFP to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS).

At that time, ISD was instructed to work with the CAO to develop a task force to focus on the financing aspect of the CFSCS project, and to provide quarterly status reports to your Board on the project. Parallel to the County's efforts, there is also a Regional Study focused on the feasibility of developing a consolidated communications system for all public safety agencies throughout Los Angeles County.

This is the second status report and it provides information on:

- RCC Recommendations on the Proposed System
- Work Related to the CFSCS RFP
- Finance Task Force
- Project Management and Administration
- Related Projects (Regional System)

RCC RECOMMENDATIONS

RCC has finalized its recommendations for the radio spectrum to be used for voice and data. All members of the Executive Committee agree with RCC's recommendation. Specifically:

- Voice communications should be transmitted on the UHF spectrum (both Fire and Sheriff currently use the UHF spectrum for voice).
- Data communications should initially utilize the 800 Megahertz spectrum and be migrated to the 700 Megahertz spectrum when it becomes available (the County currently uses UHF spectrum for data). Transitioning to the 700/800 Megahertz spectrum will allow the system to carry significantly more data at higher speeds than are currently available.

These recommendations are also consistent with the regional communication system approach discussed later in this report.

ATTACHMENT

Consolidated Fire, Sheriff/OPS Communication System (CFSCS) Status Report for the Period Ending August 31, 2006

RCC has finalized its recommendations for voice related equipment. All members of the Executive Committee agree with RCC's recommendation.

RCC recommended a voice standard, referred to as P25, which ensures interoperability and compatibility of portable and mobile equipment, regardless of manufacturer. This is important both in terms of the ultimate system replacement and the interim measures the County must take pending the development of a consolidated system.

Fire, Sheriff and OPS have critical needs related to replacing old, unreliable voice equipment. The adoption of the P25 standard for voice means that:

- Portable and mobile voice equipment purchased to meet current needs can be competitively bid. There is no need to sole source on a particular manufacturer.
- Portable and mobile voice equipment purchased to meet urgent needs today will be compatible with the consolidated system requirements.

There still are some elements of the system infrastructure (base stations and equipment deployed at mountain top tower locations) that are proprietary to specific manufacturers. The Fire Department currently uses Motorola equipment and the Sheriff uses MA/COM equipment. Some of this equipment will have to be replaced prior to the development of a consolidated system and, more than likely, it will not be compatible with the consolidated system. However, there is little choice in this regard as the current systems must be kept operational.

RCC has finalized its recommendations related to a common data system.

RCC delivered a report recommending a data radio system based on several criteria, including the ability to carry dispatch traffic, support large public agency users, provide reliable coverage, deliver messages in a timely manner and other operational and business considerations. The Executive Committee has now adopted RCC's recommendations.

The Departments will no longer pursue major upgrade to address their interim data needs and instead will pursue the RCC recommended solution. The Executive Committee will work together to develop a common approach to addressing current, critical, data related radio issues. Critical needs for mobile data will be given priority and will be addressed in the RFP.

ATTACHMENT

Consolidated Fire, Sheriff/OPS Communication System (CFSCS) Status Report for the Period Ending August 31, 2006

WORK RELATED TO THE CFSCS RFP

RCC is currently developing the requirements for the RFP. Some early deliverables have been delayed due to the fact that the Executive Committee requested RCC to do additional work. A revised schedule has been developed and the new target date for completion of this task is June 28, 2007.

FINANCE TASK FORCE

As reported previously, a Finance Task Force has been established with representatives from ISD, CAO, Fire, Sheriff, and OPS. This group has already reviewed the options identified by RCC in the 2001 CFSCS study, which include traditional funding (bonds, LACCAL, budget), State and Federal funding, and private sector development. The Task Force agreed to further explore the private sector development option. This is a Public/Private Partnership concept based on a commercial charge back model similar to how users obtain and pay for cell phone equipment and services. Expenditures under this model may be by paying a periodic fixed fee, or may be based on the amount of system usage or inventory.

The Task Force is continuing to meet and will develop language for inclusion in the RFP that calls for alternative and creative financing options in the applicable vendors responses.

PROJECT MANAGEMENT AND ADMINISTRATION

Project Executive Committee

A Memorandum of Understanding (MOU) setting forth the roles and responsibilities of the Executive Committee member departments has been finalized. All departments have reached agreement on the MOU. Among other things, this MOU establishes duties and responsibilities of the various departments and formalizes the Committee membership and decision making process.

Engagement of a Project Manager

The CAO has selected a Project Manager, Mr. Michael Thayer, of Thayer Consulting and has negotiated a final agreement. The Project Manager began work on May 15, 2006.

ATTACHMENT

Consolidated Fire, Sheriff/OPS Communication System (CFSCS) Status Report for the Period Ending August 31, 2006

Additional Project Resources

The CAO Real Estate Division is currently procuring office space for the project. In the interim, the Fire and Sheriff's Departments will identify and provide offices for their respective staff.

RELATED PROJECTS

Regional Interoperability Steering Committee (RISC)

RCC has completed a study on the feasibility of developing a standards-based, shared communications system for all public safety agencies in Los Angeles County. Technical staff from the Sheriff, Fire and ISD participated in the study. The CAO, Fire Chief, Sheriff and ISD Director are participating on an Executive Steering Committee.

RCC's recommendation is to build a consolidated system using (1) the 700/800 MHz spectrum as the regional standard for data, and (2) the UHF spectrum as the regional standard for voice.

The CFSCS Executive Committee is supportive of RISC, as well as development of a single platform for communications among public safety agencies in Los Angeles County. Details such as governance, asset ownership, operational and maintenance responsibility, cost allocation methodology, as well as other issues, remain to be worked out. The process is evolving and the Board will be updated in future status reports.



County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE

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DAVID E. JANSSEN
Chief Administrative Officer

March 22, 2007

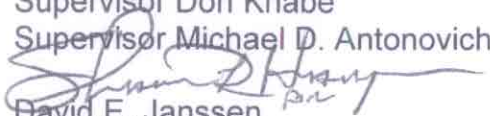
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To: Supervisor Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich
From: 
David E. Janssen
Chief Administrative Officer

**STATUS REPORT - CONSOLIDATED FIRE, SHERIFF, AND OFFICE OF
PUBLIC SAFETY COMMUNICATIONS SYSTEM PROJECT (CFSCS)**

On November 29, 2005 your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire, Sheriff, and Office of Public Safety Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Sheriff, Office of Public Safety (OPS), Fire, Chief Administrative Office (CAO), Chief Information Office (CIO), and Internal Services Department (ISD), continues to oversee this project.

This is the third status report on this project.

Accomplishments

- RCC has delivered functional requirements for the mobile data portion of the system. The requirements have been reviewed and approved by the CFSCS Technical Subcommittee.
- The City of Los Angeles was notified it has been allocated \$2,500,000 from the U.S. Department of Homeland Security, Office of Domestic Preparedness (ODP) under the federal Fiscal Year 2006 Urban Area Security Initiative (UASI) grant program to support the development of a single platform interoperable communication system within the Los Angeles Region. The City of Los Angeles anticipates accepting the award within the next month; the award will then be administered by the Sheriff's Department, on behalf of the Regional Interoperable Steering Committee (RISC) and the County.

- A Statement of Work has been developed with RCC to satisfy the requirements of the UASI grant, which calls for completion of a detailed needs analysis and development of a RFP within nine months. The Sheriff's Department is preparing, for Board approval, a contract with RCC to perform the UASI needs analysis and develop a regional RFP.
- Based on prior Board approval, RCC's contract has been amended in the amount of \$165,000 to develop specifications for a Records Management System (RMS) to incorporate in the CFSCS RFP. The RMS will be designed to integrate with the Computer Aided Dispatch system. RCC and the RMS subcommittee have developed and issued a Request for Information (RFI) to identify interested RMS vendors to determine the "state-of-the-art" for RMS systems.
- The Finance Task Force, with representatives from ISD, CAO, Fire, Sheriff, and OPS, has met on an ongoing basis and has developed language related to funding and financing options for inclusion in the CFSCS RFP.
- The CFSCS Executive Committee continues to work with the Regional Interoperable Steering Committee (RISC) to integrate the County's planning efforts with those of RISC.
- A RISC Legislative Advocacy Sub-Committee, chaired by Chief P. Michael Freeman, held its first meeting on March 14, 2007. The subcommittee will develop a communications strategy for elected officials, the public safety community and external stakeholders. Of primary importance is the coordination of the legislative strategies of Los Angeles City and County, RISC and the Interagency Communications Interoperability System (ICIS) (Glendale, Burbank, et. al.)

Decisions Reached

- On January 9, 2007, your Board approved in concept the draft RISC Governance Board and JPA. After it is finalized by RISC, the JPA will be submitted to your board for final approval.

Goals for Next Quarter

- RCC is developing requirements for the next portion of the CFSCS, the Computer Aided Dispatch (CAD) system. The CAD requirements are expected to be completed by April 2007.

- After the CAD requirements are completed, RCC will develop voice requirements for the CFSCS. The radio requirements are expected to be completed by July 2007.
- While the County's CFSCS requirements (for CAD, RMS, mobile data and voice radio) will be completed by July 2007, RISC's requirements are not expected to be completed until the end of 2007. The CFSCS executive committee will consider delaying release of the CFSCS RFP in order to coordinate with the RISC efforts so that a single regional RFP can be issued.
- The RISC Legislative Advocacy Sub-Committee will coordinate federal advocacy efforts to develop a funding strategy with the County and RISC.

Questions on these or other issues may be directed to Sheila Williams in my office at (213) 893-2297.

DEJ:SH:DL

JW:SW:GY:yf

C: Sheriff Department
Chief Information Office
Fire Department
Internal Services Department
Office of Public Safety

CFSCS.Project.bl

Harmon



County of Los Angeles CHIEF EXECUTIVE OFFICE

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DAVID E. JANSSEN
Chief Executive Officer

Board of Supervisors
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First District

YVONNE B. BURKE
Second District

ZEY YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

July 11, 2007

To: Supervisor Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: David E. Janssen
Chief Executive Officer

STATUS REPORT - CONSOLIDATED FIRE, SHERIFF, AND OFFICE OF PUBLIC SAFETY COMMUNICATIONS SYSTEM PROJECT (CFSCS)

On November 29, 2005, your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire, Sheriff, and Office of Public Safety Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Sheriff, Office of Public Safety (OPS), Fire, Chief Executive Office (CEO), Chief Information Office (CIO), and Internal Services Department (ISD), continues to oversee this project.

This is the fourth status report on this project.

Accomplishments

- Work continues on development of the functional requirements for the CFSCS RFP. Requirements for mobile data and computer aided dispatch have been completed, and development of the voice radio requirements began the week of June 4, 2007.
- Based on prior Board approval, RCC's contract was amended to develop specifications for a Records Management System (RMS) to incorporate in the CFSCS RFP. A Request for Information (RFI) was issued, resulting in responses from 18 interested vendors. Each vendor presented an overview of their offerings to the RMS team and functional requirements are currently being developed for inclusion in the CFSCS RFP.

CFSCS.Status.Report.bm

- The Regional Interoperability Steering Committee adopted "Los Angeles Regional Interoperability Communications System (LA-RICS)" as the name of the regional communications system.
- The City of Los Angeles has accepted an award of \$2,500,000 from the U.S. Department of Homeland Security, Office of Domestic Preparedness (ODP), under the Federal fiscal year 2006 Urban Area Security Initiative (UASI) grant program to support the development of a single platform interoperable communication system within the Los Angeles Region. The award will be administered by the Sheriff's Department on behalf of LA-RICS and the County. A Memorandum of Understanding is being developed between the City and County to address the use of the funds.
- A contract with RCC was approved by the Board on May 15, 2007, to satisfy the requirements of the UASI grant, which calls for completion of a detailed needs analysis and development of a regional RFP within nine months. While the grant permits nine months for development of the RFP, the LA-RICS Technical Committee will work with RCC to complete the RFP as quickly as possible, with a goal of issuing the RFP in January 2008.
- The CFSCS Executive Committee continues to work with regional stakeholders, including members of LA-RICS and Interagency Communications Interoperability System (ICIS) to integrate the various planning efforts underway.
- The LA-RICS Legislative Advocacy Sub-Committee has developed a communications plan for elected officials, the public safety community, and external stakeholders. The "One Vision, One System" brochure has been completed and is currently being distributed. Additional collateral material continues to be developed and will be presented to stakeholders as appropriate.

Decisions Reached

While the original goal of the CFSCS Executive Committee was to finalize the CFSCS RFP by July 2007, the emergence of the LA-RICS effort presents the County with a unique opportunity to participate in the development of a system that can serve all first responders in the Los Angeles Region. Consequently, the CFSCS Executive Committee has reached consensus on the following items:

- The CFSCS RFP will not be released in July 2007 as originally planned.
- The County will continue to participate in the LA-RICS regional effort and will plan to incorporate the County's functional requirements into the LA-RICS regional RFP, which will not be released until at least January 2008.
- Los Angeles County Fire and Sheriff's Departments will consider alternatives to meet any short or intermediate needs that will be impacted by the delay in issuance of the RFP.
- Should the LA-RICS effort not proceed as expected, the CFSCS Executive Committee will be prepared to issue its own RFP as appropriate.

Goals for Next Quarter

- RCC will develop voice requirements for the CFSCS over the next several months. The voice requirements are expected to be completed by September 2007. This will put development of the CFSCS requirements approximately three months behind the original schedule; however, there will be no increase in costs related to this delay. The CFSCS Executive Committee feels that giving the users this additional time to define their needs will benefit the overall project and will not delay issuance of the LA-RICS RFP.
- RCC will begin an analysis of user needs and surveys of potential radio sites for LA-RICS.
- The LA-RICS Legislative Advocacy Sub-Committee will continue to coordinate Federal advocacy efforts to develop a funding strategy with the County and other stakeholders.

Questions on these or other issues may be directed to Ms. Sheila Williams in the CEO's office at (213) 974-1323.

DEJ:SRH:RDC
JW:SW:yjf

c: Fire Department
Sheriff's Department
Office of Public Safety
Chief Information Office
Internal Services Department



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

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DON KNABE
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MICHAEL D. ANTONOVICH
Fifth District

March 12, 2008

To: Supervisor Yvonne B. Burke, Chair
Supervisor Gloria Molina
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

A handwritten signature in black ink, appearing to read "W. T. Fujioka", is written over the printed name and title.

STATUS REPORT - CONSOLIDATED FIRE, SHERIFF, AND OFFICE OF PUBLIC SAFETY COMMUNICATIONS SYSTEM PROJECT (CFSCS)

On November 29, 2005, your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire, Sheriff, and Office of Public Safety Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Fire, Sheriff, Office of Public Safety, Chief Executive Office (CEO), Chief Information Office, and Internal Services Division, continues to oversee this project.

This is the seventh status report on this project.

Accomplishments

- The initial draft CFSCS requirements for voice radio, mobile data, Computer Aided Dispatch (CAD), and Records Management System (RMS) have been completed. The CFSCS technical committee has completed their review of the specifications.
- The CFSCS Executive Committee continues to work with the Los Angeles Regional Interoperable Communications System (LA-RICS) to develop a regional communications system. The CFSCS voice and mobile data requirements are being used as the foundation for the LA-RICS regional system. The County's voice and mobile data requirements have been

shared with LA-RICS for comment; the LA-RICS Technical Subcommittee is in the process of reviewing the requirements to ensure they reflect the needs of all stakeholders.

- RCC has reviewed approximately 100 regional radio sites that are being considered for use in the new system. Documentation of the sites has been completed and is being reviewed by the site owners (primarily Los Angeles City and County).
- The LARTCS interoperability project has been combined with the LA-RICS project. The LARTCS specifications will be issued with the LA-RICS RFP and considered in the overall selection of the LA-RICS system. Once a vendor is selected, the LARTCS sites will be prioritized in the overall build out of the system.
- A working group of stakeholders has developed a draft Joint Powers Agreement (JPA) for the LA-RICS Authority. The draft is currently being reviewed by legal representatives of various stakeholders.

Goals for Next Quarter

- Finalize the draft LA-RICS JPA. Submit JPA to your Board and the Los Angeles City Council for agreement. Third parties will have 30 days after adoption by Los Angeles City and County to join the JPA.
- Complete the administrative portion of the LA-RICS RFP and combine with technical requirements. Issue LA-RICS RFP after the JPA is formed.
- Issue a separate RFP on behalf of Fire and Sheriff for CAD and RMS. The CAD/RMS systems will be used only by the Fire and Sheriff Departments.
- Representatives from the City Chief Administrative Office and County CEO continue to meet to address funding strategies. Current discussions are focusing on allocating costs proportionately based on the number of radios and/or users. The County is in the process of identifying all potential sources of funding for its portion of the systems. Draft language in the JPA requires the Authority within nine months to develop:

“. . . a Funding Plan specifying a means or formula for funding the Authority's operations and any System phases that are the responsibility of the Authority; such Funding Plan shall include an allocation of costs among the Members, Subscribers, and other funding sources . . .”

- The LA-RICS Legislative Advocacy Sub-Committee will continue to coordinate Federal advocacy efforts with the County and other stakeholders.

Benchmarks

- The LA-RICS JPA should be ready for consideration by your Board and other signatories after the LA-RICS executive meeting on April 3, 2008. The Authority will develop a funding strategy within nine months of adoption of the JPA.
- The LA-RICS RFP will be issued after the LA-RICS JPA is adopted.

Questions on these or other issues may be directed to Deputy Chief Executive Officer Doyle Campbell, Public Safety, who may be reached at (213) 893-2374.

WTF:SRH:RDC
JW:SW:mt

c: Sheriff
Chief Information Office
Fire
Internal Services Division
Office of Public Safety
Board Justice Deputies
Executive Officer, Board of Supervisors



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WILLIAM T FUJIOKA
Chief Executive Officer

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Fifth District

July 1, 2008

To: Supervisor Yvonne B. Burke, Chair
Supervisor Gloria Molina
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

STATUS REPORT - CONSOLIDATED FIRE/SHERIFF-OPS COMMUNICATIONS SYSTEM PROJECT (CFSCS)

On November 29, 2005, your Board approved an agreement with RCC Consultants, Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Fire, Sheriff, Office of Public Safety, Chief Executive Office (CEO), Chief Information Office (CIO), and Internal Services Department (ISD), continues to oversee this project.

This is the eighth status report on this project.

Accomplishments

- A working group of regional stakeholders developed a draft Joint Powers Agreement (JPA) for the Los Angeles Regional Interoperable Communications System (LA-RICS) Authority. In May 2008, the working group submitted a final draft of the JPA which was approved unanimously by the Steering Committee on June 5, 2008. The JPA will be presented to the Board under a separate Board letter.

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- The CFSCS Executive Committee continues to work with LA-RICS to develop a regional communications system. The LA-RICS Technical Committee, which includes representatives from Fire, ISD, and Sheriff, is reviewing and modifying the specifications that were developed for the County to address County issues and the needs of regional stakeholders.

Goals for Next Quarter

- Submit the JPA approved by the LA-RICS Steering Committee to the Board and Los Angeles City Council for approval. When the JPA is approved, third parties will have 45 days after adoption of the JPA by Los Angeles City and County to join the Authority.
- Complete the administrative portion of the LA-RICS RFP and combine with technical requirements. The LA-RICS RFP is expected to be completed in mid-October 2008, after the LA-RICS Authority is expected to be formed.
- Issue a separate RFP on behalf of Fire and Sheriff Departments for Computer Aided Dispatch (CAD) and Records Management System (RMS). CAD/RMS will be used only by the Fire and Sheriff Departments. The schedule for issuance of the CAD/RMS RFP has not been determined.
- Representatives from the City's Chief Administrative Office and County's Chief Executive Office continue to meet to address funding strategies. Current discussions are focusing on allocating costs proportionately based on the number of radios and/or users. The County is in the process of identifying all potential sources of funding for its portion of the system. Language in the JPA requires the Authority, within nine months of being formed, to develop:

". . . a Funding Plan specifying a means or formula for funding the Authority's operations and any System phases that are the responsibility of the Authority; such Funding Plan shall include an allocation of costs among the Members, Subscribers, and other funding sources."
- The LA-RICS Legislative Advocacy Sub-Committee will continue to coordinate Federal advocacy efforts with the County and other stakeholders.

Benchmarks

- The JPA has been approved by the LA-RICS Steering Committee and is ready for consideration by the Board. The Authority will develop a funding strategy within nine months of formation.
- The draft LA-RICS RFP should be ready for review in mid-October 2008, after the LA-RICS Authority is expected to be formed.

Questions on these or other issues may be directed to Deputy Chief Executive Officer Doyle Campbell, Public Safety Cluster, who may be reached at (213) 893-2374.

WTF:SRH:RDC
JW:MT:SW:mt/llm

c: Executive Officer, Board of Supervisors
 County Counsel
 Sheriff Department
 Fire Department
 Office of Public Safety
 Chief Information Office
 Internal Services Department



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WILLIAM T FUJIOKA
Chief Executive Officer

March 12, 2009

To: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
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Third District

DON KNABE
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MICHAEL D. ANTONOVICH
Fifth District

STATUS REPORT - CONSOLIDATED FIRE/SHERIFF-OPS COMMUNICATIONS SYSTEM PROJECT (CFSCS)

On November 29, 2005, your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Sheriff/Office of Public Safety, Los Angeles County Fire Department (LACoFD), Chief Executive Office (CEO), Chief Information Office (CIO), and Internal Services Department (ISD), continues to oversee this project.

This is the tenth status report on this project.

Accomplishments

- As of March 6, 2009, the City of Los Angeles, County of Los Angeles and 46 cities have approved the January 5, 2009 version of the Joint Powers Agreement (JPA) establishing the Los Angeles Regional Interoperable Communications System Authority (LA-RICS).

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LA-RICS JPA Issues

- The remaining cities have until March 21, 2009 to join the Authority. A meeting to select the Authority's At-Large Directors has been scheduled for April 2, 2009.

LA-RICS RFP Issues

- The LA-RICS Technical Committee, which includes representatives from the County Fire, Internal Services and Sheriff's Departments, is finalizing the technical requirements that were developed by RCC to address County issues and the needs of regional stakeholders.
- County Counsel and DELTAWRX are revising the administrative portion of the RFP.
- The draft RFP will be submitted for consideration by the Authority after it is formed.

CFSCS CAD/RMS Mobile Data Replacement Issues

- Both LACoFD and Sheriff feel that their existing systems could be maintained with some hardware and software updates and that the departments' interests would be best served by postponing the CAD replacement until a significant portion of the LA-RICS system is put in place.
- The departments are working on developing estimates for short term upgrades of the existing CAD systems, which will allow the departments to provide some enhanced functionality in the short run, improve the reliability of their systems and defer significant capital expenses for three to five years.
- The Sheriff's pilot project for using commercial carrier mobile data services has proven successful, which will allow the department to retire its obsolete mobile data terminals and deploy mobile data computers prior to completion of LA-RICS. The Sheriff is working with the CEO to finalize a budget for deployment of mobile data computers.

Goals for Next Quarter

- Establish the Los Angeles Regional Interoperable Communications System Authority and hold the first meeting of the Board of Directors.
- Finalize the draft LA-RICS RFP for consideration by the LA-RICS Authority.
- Finalize estimates and a strategy for short term CAD upgrades for LACoFD and Sheriff's.

Benchmarks

- The first meeting of the LA-RICS Authority can be held on or after April 6, 2009.
- The draft LA-RICS RFP will be presented for review by the Authority once it is formed.
- The Authority will develop a funding strategy within nine months of formation of the Authority.

If you have any questions on these or other issues, please contact Deputy Chief Executive Officer R. Doyle Campbell, Public Safety, at (213) 893-2374.

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 Sheriff Department
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 Internal Services Department
 Office of Public Safety

BOS



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WILLIAM T FUJIOKA
Chief Executive Officer

July 20, 2009

To: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
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Fifth District

STATUS REPORT - CONSOLIDATED FIRE/SHERIFF-OPS COMMUNICATIONS SYSTEM PROJECT

On November 29, 2005, your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire/Sheriff-OPS Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from Sheriff's Department (LASD)/Office of Public Safety (OPS), Fire Department (LACoFD), Chief Executive Office (CEO), Chief Information Office, and Internal Services Department (ISD), continues to oversee this project.

This is the eleventh status report on this project.

Accomplishments

- The first Board of Directors meeting of the Los Angeles Regional Interoperable Communications System (LA-RICS) Joint Powers Authority was held on May 21, 2009. The following were selected as officers of the Board:
 - William T Fujioka, Chair
Chief Executive Officer, Los Angeles County
 - William J. Bratton, Vice Chair
Chief of Police, City of Los Angeles

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Goals for Next Quarter

- Present the draft vendor RFP for consideration by the LA-RICS Authority.
- Finalize estimates and a strategy for short term CAD upgrades for LACoFD and LASD.

Benchmarks

- The draft vendor RFP should be presented to the Authority by the end of the third quarter.
- The Authority will develop a funding strategy within nine months of formation of the Authority.

Should you have any questions or require additional information please contact Deputy Chief Executive Officer Brence Culp, Public Safety Cluster, at (213) 893-2374.

WTF:SRH:BKC
SW:cc

c: Executive Officer, Board of Supervisors ✓
Acting County Counsel
Sheriff's Department
Office of Public Safety
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WILLIAM T FUJIOKA
Chief Executive Officer

June 25, 2010

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Fifth District

To: Supervisor Gloria Molina, Chair
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

A handwritten signature in black ink, appearing to read "W. T. Fujioka", is written over the printed name and title.

CONSOLIDATED FIRE/SHERIFF COMMUNICATIONS SYSTEM PROJECT (ITEM 39, AGENDA OF NOVEMBER 29, 2005)

On November 29, 2005, your Board approved an agreement with RCC Consultants Inc. (RCC) to develop a technical scope of work and evaluation tools for a Request for Proposal (RFP) to acquire a Consolidated Fire/Sheriff Communications System (CFSCS). The CFSCS Executive Committee, consisting of representatives from the Sheriff's Department (LASD), Fire Department (LACoFD), Chief Executive Office (CEO), Chief Information Office (CIO), and Internal Services Department (ISD), was formed to oversee this project. While work was progressing on CFSCS, the County also participated in the development of a region-wide radio communications system, namely the Los Angeles Regional Interoperable Communications system (LA-RICS). As the purpose of these two projects overlapped, the CFCS effort was moved under the umbrella of LA-RICS. This movement allows for leveraging of existing resources of the participants, and will be more cost effective. The LA-RICS Joint Powers Authority (JPA) was established in May 2009 to oversee this effort. Below is a status report on the LA-RICS project:

Accomplishments

- The LA-RICS RFP was completed, approved for release by the LA-RICS JPA, and issued on April 5, 2010. Responses to the RFP are due on August 4, 2010.
- Deputy Chief Scott Poster, LACoFD, was appointed as the LA-RICS Task Force Leader.
- Chief John Radeleff, LASD retired, was appointed as the Deputy LA-RICS Task Force Leader.

- The Task Force has developed a staffing plan and a budget that have been submitted to the LA-RICS JPA.
- A seven member evaluation team has been identified to analyze the vendor proposals. They will be assisted by as many as 18 subject matter experts.

LA-RICS RFP Issues

- The LA-RICS RFP was issued by ISD on behalf of the LA-RICS JPA.
- The schedule of events for the LA-RICS RFP is as follows:

Event	Date
Release of RFP.	April 5, 2010
Due date to submit Non-Disclosure Agreement (necessary prior to site visit commencement).	April 21, 2010
Mandatory Proposers' Conference #1.	April 21, 2010
Site visits begin.	April 22, 2010
Due date to submit additional site visit request form.	April 29, 2010
Written responses to questions from Proposers' Conference #1 released to proposers.	May 5, 2010
Proposers may begin submitting written questions to be answered at the Proposers' Conference #2.	May 6, 2010
Site visits conclude.	June 18, 2010
Last day County will accept written questions.	June 22, 2010
Mandatory Proposers' Conference #2.	June 29, 2010
Written responses to questions from Proposers' Conference #2 released to proposers.	July 8, 2010
Proposal submission deadline.	August 4, 2010

- Vendor inspections of existing member radio sites are currently underway. The information obtained during these visits will assist the vendors in preparing their proposals.

CFSCS Computer Aided Dispatch/Record Management Systems Mobile Data Replacement Issues

- LASD has completed the selection of a vendor to replace its obsolete mobile data terminals and deploy mobile data computers. These computers will work with commercial data services prior to completion of LA-RICS and can be moved to the LA-RICS system after it is implemented.

Goals for Next Quarter

- Finalize the staffing plan and Fiscal Year 2010/2011 budget for the JPA.
- Complete vendor inspections of existing sites.
- Respond to second round of questions submitted by vendors.
- Convene and provide training to the evaluation team.

Benchmarks

- Vendor responses to the LA-RICS RFP should be received by August 4, 2010.

Should you have any questions or require additional information, please contact me or your staff may contact Deputy Chief Executive Officer Jacqueline White, Public Safety, at (213) 893-2374.

WTF:BC:JAW
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